Assessment 1 - Online Quiz- 1 PPMP20008

1. According to PMBoK five different project management process groups are required for any project including:

a. Identify process groups

b. Information process groups

c. Interview process groups

d. Initiating process groups

2. According to PMBoK the project charter requires a number of different inputs including:

a. Agreements

b. Activities

c. Assumptions

d. Authority

3. Which statement about milestones is most correct?

a. A milestone represent a significant point in a project and has zero duration. Correct

b. A milestone is an obstacle where a work around is required to shorten the duration.

c. A milestone represents a significant point in a project and has at least one day worth of effort shown as duration.

d. A milestone is an obstacle where a work around will only shorten the duration if it is significant.

4. According to PMBoK the business case describes the necessary information from a business standpoint to determine what?

a. Whether or not staff performance is deserving of the staff award

b. Whether or not the project is worth the required investment Correct

c. Whether or not budget forecasts is worth the required financial rewards

d. Whether or not IT performance is deserving of the technology award

5. According to Prince2 what is a project plan?

a. A low level plan displaying major products, delivery dates and costs

b. A high level plan displaying major products, delivery dates and costs

c.A medium level plan displaying minor products, delivery dates and costs

d. An organisational plan displaying minor products, delivery dates and costs

6. According to PMBoK, which of the following describes a work breakdown structure (WBS)?

a. Hierarchical decomposition of the total scope of work to accomplish project objectives.

b. Hierarchical decomposition of a single product within a multi-product project.

c. A flowchart of the processes to repair project team relationship breakdown.

d. A flowchart of the processes to repair project product breakdown post implementation.

7. Project responsibilities, relevant to the organisational theme, are described in Prince 2. Which one of the following is a responsibility of the project manager?

a. Provide administrative support for the project management team

b. Appoint the senior user

c. Appoint the senior supplier

d. Design, review and update the project management team structure

8. According to PMBoK in a projectized organisational structure how much authority does the project manager have?

a. Low authority

b. Little or no authority

c. High to almost total authority

d. Moderate to low authority

9. The Prince2 methodology involves 7 themes. Three (3) of these themes include the following?

:

a. Business case, plans and legal requirements

b. Business case, organisation and funding

c. Business case, organisation and plans

d. Business case, plans and funding

10. According to Prince2 which role approves the Project Plan?

a. Project Executive

b. Project Manager

c. Senior User

d. Senior Supplier

11. According to Prince2 the project board should display four key characteristics including authority, ability to delegate, availability and what else. Choose the most correct response.

a. Cautious

b. Careful

c. Credibility

d. Courageous

12. According to PMBoK in organisations there are three main types of project management offices (PMO) including:

a. Conditional

b. Controlling

c. Competitive

d. Calculating

13. A cost baseline is:

a. The approved version of the time-phased project budget

b. The approved version of the project budget divided into cost centres.

c. The approved version of the single dollar value budget figure

d. The yet to be approved version of the single dollar value budget figure

14. The Prince2 methodology involves seven (7) themes. How many of these themes should be applied in a project?

a. At least five themes should be applied in a project

b. At least six themes should be applied in a project

c. At least four themes should be applied in a project

d. All seven themes should be applied in a project

15. According to PMBoK projects contain a number of competing projects constraints including:

Select one:

a. Scope, quantity and benchmarking

b. Scope, quality and boundaries

c. Scope, quality and schedule

d. Scope, quantity and bias

16. MBoK describes ‘enterprise environmental factors’ as conditions which are:

Select one:

a. Totally known by the project team

b. Not under the control of the project team

c. Totally under the control of the project team

d. Totally unknown by the project team

17. In order to development a stakeholder register PMBoK lists a number of inputs required including:

a. Enterprise environmental factors

b. Estimated ecological dependencies

c. Expert environmental ingredients

d. Estimated societal contingencies

18. According to PMBoK project managers need to possess interpersonal (or soft skills) including:

a. Leadership, team building and information technology skills

b. Leadership, team building and conflict management skills

c. Leadership, team building and project finance skills

d. Leadership, team building and project analyst skills

19. According to PMBoK the Scope Baseline includes which of the following?

a. Project description, project issue log, work breakdown structure.

b. Project scope statement, team composition diagram, work breakdown structure.

c. Project description, project risk log, activity list.

d. Project scope statement, work breakdown structure, work breakdown structure dictionary.

20. According to PMBoK there are many different classification models used for stakeholders analysis including:

a. Power/influence grid

b. Productivity/influence grid

c. Power/passion grid

d. Productivity/interest grid